

# Impact Of Globalization: Positive And Negative Impact Of Globalization In Indian Society

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# Abstract

As globalization continues to connect Politics, economies and societies, its effects on local communities. This study examines "Global Reach, Local Impact: Understanding the Pros and Cons of Globalisation in Indian Society." The study examines globalisation's many effects on Indian society. A comprehensive approach combines qualitative and quantitative methods to analyse the complex dynamics between global forces and local effects. Globalisation offers economic opportunities, technological advances, and cultural exchange, which the study examines. It also addresses globalisation's pros and cons, revealing how it affects India's politics, economy, society, and culture. This research adds nuanced perspectives on globalisation's effects in a specific national context to the globalisation discourse. The article also offers policymakers, community leaders, and businesses ways to maximise globalisation's benefits and minimise its drawbacks. This research aims to inform a balanced globalisation strategy that prioritises local sustainability and inclusivity.

Keywords: Globalisation, Political Economy, Culture, Social Environment.

#### Introduction

Globalisation has become an unavoidable fact of modern life, shaping the shape of the world in complex ways that have huge effects on nations, societies, and individuals. As the world becomesmore connected, India, with its many different cultures, economies, and traditions, is at the centre of change. Globalisation has brought about new opportunities and challenges that have never beenseen before. It has also changed the way the nation's political, social, economic, and cultural life works.

The economic reforms that India started in the 1990s were a turning point for the country. They put India on the world stage, committed to globalisation, privatisation, and liberalisation. Since then, there has been a lot more international trade, technological progress, and cultural exchange in the country. Globalisation has many different effects, though, and people are paying a lot of attention to how it changes local communities and identities.

#### Importance of Globalization In India

India's experience with globalization is a good example of how people worldwide are talking about the effects of being connected. The policies of economic liberalisation, along with improvements in transportation and communication, have made it easier for goods, information, and ideas to move freely across borders. This has changed the country's economic growth, social structures, and cultural ethos, bringing both new opportunities and challenges that have never been seen before.

To understand how important globalisation is in India, we need to look at how it affects different parts of

society. Globalisation has had a lasting effect on the country's growth, from the growth of Information Technology (IT) hubs to the changes in the way traditional industries work. The interaction between global and local forces has also led to discussions about cultural homogenisation, economic inequality, and the long-term health of the environment.

## **Research Objectives and Scope**

As a result, this study tries to figure out the complicated issues covered by the title "Global Reach,Local Impact: Understanding the Pros and Cons of Globalisation in India." The main goals of thisstudy are twofold: first, to look at all of the good and bad effects of globalisation on India, and second, to look at how local communities have changed to deal with these effects.

This study uses qualitative and quantitative methods to fully understand how global forces affect local outcomes. The study looks at economic aspects, changes in culture, and effects on society, with the primary goal of figuring out the trade-offs India faces as it moves through globalisation.

This study wants to add to the academic conversation about globalisation in India by showing howit works more complexly. It also wants to help policymakers make decisions and give useful information to people trying to figure out how to work with the changing global-local interface.

Through this exploration, we hope to help people better understand how complicated the globalised world is. This will allow for more well-informed and fairways to benefit from globalisation while reducing its problems.

#### **Literature Review**

Globalisation, as a multifaceted phenomenon, has been a subject of extensive scholarly inquiry, especially concerning its impact on diverse societies. In the context of India, the literature reflects a nuanced understanding of the implications of globalisation across various domains, encompassing economic, cultural, and social dimensions. Numerous studies underscore the transformative influence of globalisation on India's economic landscape. Scholars such as;

**Kumar and Sharma (2014)** examine the nuances of globalisation in India, providing insights into its economic impact. Their study contributes valuable perspectives on India's experience within the globalised landscape.

**Channa (2004)** presents a gendered critique of globalisation and modernity in India, exploring how these phenomena affect women. Her work sheds light on the uneven gender implications within the context of India's evolving socio-cultural and economic landscape.

**Basha (2018)** investigates the socio-cultural impact of globalisation on Indian society. His study illuminates the intricate dynamics of cultural change, providing valuable insights into the evolving social fabric influenced by the forces of globalisation.

**Ghosh (2011)** explores cultural changes in India amid globalisation, highlighting challenges. His study delves into the evolving cultural landscape, offering critical perspectives on how globalisation shapes and challenges traditional elements of Indian society.

Pradhan's (2010) literature explores the impact of globalisation on India during the 1990s, offeringa nuanced perspective on economic, social, and cultural transformations. The study contributes valuable insights to the discourse on India's globalisation experience.

#### **Research Methodology**

Multiple methods have been used to carry out this research, such as historical, analytical, descriptive, etc., mainly based on secondary data.

#### **Globalisation and AAthe Indian Economy**

Globalisation has greatly affected the Indian economy, which has changed dramatically over the last few decades. After making big changes to its economy in the early 1990s, India saw globalisation as a way to speed up its growth (Pradhan, R. P. 2010). It opened its markets to foreigninvestment, eliminated trade barriers, and became a part of the global economic system. One of the most noticeable effects is the huge rise in international trade, making India a major player in the world market. This integration has not only made it easier for foreign direct investment (FDI)to come in, but it has also made Indian businesses more competitive globally, leading to more efficiency, new ideas, and specialisation. These changes can be seen in the information technology (IT) and software services sector, which has made India a world leader in technology and outsourcing.

Globalisation has been a strong force behind economic growth. For example, India's gross domestic product (GDP) has grown a lot thanks to more trade. Foreign investment and technologyhave helped many industries grow, from manufacturing and services to telecommunications and pharmaceuticals. This has created new jobs and encouraged people to start their own businesses. The outsourcing boom, shown by the rise of business process outsourcing (BPO) and software services, has been a key part of India's economic story. It has created jobs and made the country known around the world as a place to find skilled workers at low cost. Globalisation has had somepositive effects on the Indian economy, but not all of them are good. Some industries have done very well, but others have had trouble, which has caused economic inequality. The agriculture sector, which employs a lot of people, has had to deal with the effects of global trade, such as changing commodity prices and competition from foreign markets that get a lot of government aid. Also, globalisation has shown India's weak spots in its economy, as shown by how global economic downturns affect areas like industries that depend on exports (Kumar, V., & Sharma, M.2014).

The fact that the economy is globalised also has effects on economic policy and government. India's economic policies are being affected by global agreements and institutions more and more, so the country needs to adapt to international rules and norms. This interdependence has pros and cons. Pros include having access to global markets and technologies. Cons include having to balance obligations to other countries with priorities at home.

India's consumption habits and lifestyle choices have also changed because of globalisation. Consumers' exposure to global media, brands, and cultural influences has changed how they act, which has created new markets and needs. At the same time, worries have been raised about howglobalisation will affect traditional industries and cultural identities. Debates have been centred on the need to balance embracing global influences and protecting local heritage. Globalisation has been both good and bad for the Indian economy. It has led to growth, innovation, and global integration but has also caused economic inequality, sectoral imbalances, and cultural changes. India needs to keep figuring out how to live in a globalised world. They

need to ensure that their policies take advantage of the good things about globalisation while also fixing the bad. They alsoneed to ensure that everyone in India benefits from economic growth (Somalkar, P. 2006).

#### Socio-Cultural Implications of Globalization in India

India's social and cultural landscape has changed a lot since globalisation began. It has brought about a time of unprecedented cultural exchange and interconnectedness. The spread of global media, entertainment, and information technologies has caused cultures to come together, changing old rules and creating new ways to express oneself. Many social media sites have madeit easier for ideas, trends, and values to spread across borders, creating a culture that everyone shares. This mixing of cultures has made lifestyles and points of view more varied, but it has alsocaused arguments about how indigenous identities are being lost and how cultures are becoming more similar. Some people say that the spread of Western ideas and consumerism might lead to aloss of cultural authenticity. At the same time, globalisation has led to a cultural renaissance, withnative music, art, and traditions being brought back to life (Ghosh, B. 2011). Local communities are figuring out how to live in a globalised world by selectively adopting and adapting global influences while still embracing modern changes. Also, easier travel between countries has madesociety multicultural, with people of different races, languages, and religions living together and interacting with each other in a rich tapestry of cultural interactions. India is trying to figure out how to deal with the social and cultural effects of globalisation. The hard part is finding the right balance between preserving cultural heritage and embracing global dynamics. This is because India wants to create a culture that is both rooted in its history and flexible enough to change with the times (Basha, P. C. 2018).

#### **Environmental Dimensions of Globalization in India**

India's environmental effects of globalisation are complicated and involve economic growth, resource use, and long-term environmental sustainability. As India is more fully integrated into theworld economy, the environmental effects of this process are becoming more noticeable. Here are some important things to think about:

**Industrialisation and Pollution:** Globalisation has made it easier for Indian businesses to grow, which has helped the economy grow. On the other hand, the fast industrialisation has also made pollution worse. Putting pollutants into the water, air, and soil harms the environment and people'shealth. Finding a balance between industrial growth and protecting the environment is very important.

**Depletion of Natural Resources**: India needs more natural resources now that trade is more global.More people are taking and using resources, like minerals and water, which puts stress on ecosystems. Sustainable resource management is a must for the long-term health of the environment and the people who depend on these resources.

**Changes Caused by Climate Change**: India is now more likely to be affected by climate change because of globalisation. Extreme weather events and changes in global climate patterns can causeproblems for the country because of more trade and supply chains that are linked together. India's biggest problems now are dealing with and adapting to climate change. This is because of globalisation. The growth of global markets has sometimes made people forget about local ecosystems and biodiversity, which is called biodiversity loss. Globalisation has led to habitat loss, deforestation, and che introduction of invasive species, all of which can have big impacts on India's diverse range plants and animals. Conservation efforts and environmentally 8787 | Nazrul Islam Impact Of Globalization: Positive And Negative Impact Of Globalization In Indian Society

friendly practices are very important to protect the country's unique plants and animals (Marjit, S., & Yu, E. S. H. 2018).

**Problems with Waste Management**: The way people consume things has changed a lot because of globalisation, making a lot of waste. Getting rid of and managing trash has become an important environmental issue, from plastic pollution to electronic waste. To stop the environment from getting worse, we need waste management plans that work.

**Frameworks for regulations**: Because of globalisation, frameworks for regulations need to be looked at again to deal with environmental problems. It is very important to find the right balancebetween making it easier for businesses to run and ensuring environmental rules are followed. India needs to strengthen environmental laws and ensure they are followed so that globalisation does not hurt the environment (O'Brien et al., ... & West, J. 2004).

**Opportunities for Sustainable Development:** Globalisation can be bad for the environment, but itcan also be good for sustainable development. India can move its economy towards one that is more sustainable and better for the environment by using international partnerships, technologies, and best practices. India can be a leader in environmentally responsible development by using green technologies, renewable energy, and other eco-friendly methods.

India's environmental effects of globalisation show how important it is to look at development as a whole and in a balanced way. Finding a balance between economic growth and protecting the environment is vital for ensuring the country has a solid and peaceful future in this age of globalisation.

#### Political and Policy Implications of Globalization in India

The political and policy implications of globalisation in India are profound, influencing the country's governance structures, policy frameworks, and diplomatic engagements. Globalisation has brought about a set of challenges and opportunities that require careful consideration by policymakers. Here are key aspects of the political and policy implications of globalisation in India:

**Reforms to policies and opening up of the economy:** India's economy was opened up so it couldjoin the global market through major economic reforms in the early 1990s. During this change, which was sometimes called "economic liberalisation," trade barriers were lowered, state-owned businesses were privatised, and foreign direct investment (FDI) was encouraged. The fact that India's politicians agreed to these changes shows that the country has changed its economic viewsand now sees the benefits of joining the global economy.

**Diplomatic Relations and Trade Agreements**: Because of globalisation, India is involved in many diplomatic relations and trade agreements on the world stage. Trade, investments, and technology

sharing have all been made easier thanks to bilateral and multilateral agreements. It is the politicalleaders' job to ensure that national interests are balanced with global cooperation when these agreements are being negotiated and signed.

**Domestic Political Dynamics**: Globalisation has had many effects on Indian politics at the nationallevel. On the one hand, economic liberalisation has brought in more foreign investments and jobs, which has helped

keep the government stable. Concerns have been raised about economicinequality and the social effects of globalisation, which has led to political arguments and changesin policy to deal with these problems (Brar, B., Kumar, A., & Ram, R. (Eds.). 2008).

**Functions of Regulatory Institutions:** The government is very important when making rules for trade, finance, and technology, among other things. Regulatory bodies need to change with the times to make sure that policies work, are clear, and align with national needs and international standards.

**Crisis Management and Resilience**: India is more likely to be affected by shocks from outside itsborders, like economic downturns or tensions in the world's politics. Policymakers need to be goodat handling crises and coming up with strategies for resilience. During crises, political decisions can have long-lasting effects on the economy and reputation of a country worldwide.

**Cultural and social effects**: Globalisation changes societies and brings new cultural ideas and influences. These changes have political effects. Politicians need to deal with the social and cultural aspects of globalisation. They should work to make everyone feel welcome and protect cultural identity while also welcoming the good things about global integration.

**National Security Considerations**: India's national security concerns change as it becomes more connected to the rest of the world. Cybersecurity, protecting intellectual property, and transnational crime are all problems policymakers need to address. When politicians make decisions about security policies, they need to find a way to protect national interests while encouraging cooperation between countries.

**Environmental Policy Problems**: As trade and industry become more global, they bring environmental problems that need policy solutions. Environmental laws are hard to understand, and policymakers have to find a balance between economic growth and environmentally friendly

practices. Countries often need to work together to solve global environmental problems effectively (O'Brien et al., ... & West, J. 2004).

India needs a strategic and flexible approach to deal with the political and policy effects of globalisation. Policymakers have to find the right balance between taking advantage of globalisation's benefits and dealing with its potential problems. They also have to ensure that policies reflect the needs and wants of the country's diverse population.

#### **Community Perspectives and Local Responses to Globalization inIndia**

Community perspectives and local responses to globalisation in India vary across regions and socioeconomic groups. The impact of globalisation is not uniform, and different communities experience its effects in diverse ways. Here are key aspects of community perspectives and local responses to globalisation in India:

#### **Economic Opportunities and Challenges**

**Positive Views**: People in some cities and economically strong areas see globalisation as a chancefor their businesses to grow. Living standards can increase with more jobs, foreign directinvestment, and access to global markets.

**Challenges:** However, there may be worries about economic inequality in some rural or underprivileged areas. Globalisation can sometimes force people to leave their traditional jobs, which can be challenging for people who depend on farming or local industries.

# **Cultural Identity and Social Dynamics**

**Cultural Influences**: Globalisation brings cultural exchanges and influences, and urban communities may embrace this diversity. However, some communities, particularly in rural areas, may express concerns about erasing traditional values and cultural identity.

**Local Responses**: Communities often respond by actively preserving and promoting their culturalheritage. Initiatives such as cultural festivals, traditional arts, and local crafts can assert identity in the face of global influences (Ghosh, B. 2011).

#### Access to Information and Education

**Empowerment through Information:** Many groups see globalisation as good because it makes connecting with others and getting information more accessible. This has given people more powerby teaching them about rights, opportunities, and global problems (Ghose, A. K. 2016).

**Digital Divide Concerns**: However, the digital divide is still a problem, and some groups, especially those in rural areas, may have trouble getting information and learning materials. As a local response, this gap may be tried to be closed through community projects and government actions.

#### **Environmental Concerns**

**Local Impact of Global Environmental Issues:** Globalisation worsens environmental problems like climate change, pollution, and cutting down trees. These problems may immediately affect local communities, especially those that depend on farming or natural resources.

**Local Sustainability Initiatives**: In response, some communities use sustainable methods, focusing on protecting the environment and switching to farming and resource management that are betterfor the earth (O'Brien et al., ... & West, J. 2004).

#### Social Inequality and Inclusivity

**Economic Disparities**: Globalisation can exacerbate social and economic inequalities. Urban centres may experience rapid development, while rural areas may lag behind. Communities may respond by advocating for policies that address these disparities and promote inclusive development.

**Community Empowerment**: Grassroots movements and community-driven initiatives may emerge to address social injustices and empower marginalised groups. This can include efforts toensure fair wages access to education, and healthcare.

#### Local Governance and Decision-Making

**Effects on Local Government**: Globalisation can change how local governments work, and global economic forces often affect decisions. Some communities may feel like they do not have controlover their resources or how they grow.

**Local Empowerment Initiatives**: As a response, communities may push for stronger local government, voting rights, and policies that put the needs and wants of the local people first.

Different groups in India have different ideas and reactions to globalisation. While economic opportunities and cultural exchanges benefit some communities, they also face problems that needlocal solutions and actions. Communities all over the country are trying to find a balance between the good things about globalisation and the need to be open to everyone and last for a long time (Shah et al., ... & Mathur, N. 2010).

#### Challenges and Opportunities of Globalization in Indian Society

Globalisation in India presents various challenges and opportunities, influencing various aspects of the country's economy, society, and environment. A broad analysis of these challenges and opportunities provides insights into the complexities and dynamics of India's integration into the global economy.

#### Challenges

**Economic Disparities**: Globalisation has helped the economy grow but has also made the difference between rich and poor. More people tend to benefit in cities than in rural or underprivileged areas, where income and access to resources may be unequal.

**Employment Shifts and Informal Sector**: Globalisation has helped some industries grow, but it may hurt traditional sectors, which could cause people to lose their jobs. There are problems withjob security and working conditions in the informal sector, which is a big part of the Indian economy.

**Cultural Homogenisation:** Concerns have been raised about the loss of traditional values and cultural diversity due to the spread of global media and cultural influences. There is a chance thatglobal trends will make local languages and customs less important.

**Environmental Degradation**: The environment is worsening because of globalisation, leading to more industrialisation and consumption. Deforestation, pollution, and climate change are just a few problems that make sustainable development hard (O'Brien et al., ... & West, J. 2004).

**Political and Social Tensions**: Globalisation has caused differences in income and cultural changes, which can cause political and social unrest. Inequalities can lead to protests and calls forsocial justice, making the political system less stable.

**Dependence on Global Markets**: India is vulnerable to changes in the global economy because it depends on global markets for trade and investments. When big economies go into recession, it can affect India's economy in a chain reaction.

**Digital Divide**: Globalisation has made it easier to get information, but there is still a big digital divide. People in rural areas might not have access to technology, which could make it harder to learn, find work, and connect with others.

# Opportunities

**Economic Growth and Job Creation:** Globalisation has helped the economy grow by bringing in foreign direct investment and new jobs. India's economy is growing thanks to new industries like manufacturing, IT, and services (Ghose, A. K. 2016).

**Technological Advancements**: India can get ahead in many areas by using global technologies and innovations. India has become a technology hub because of globalisation, which has helped the ITand software industries grow a lot.

**Diversity and Cultural Exchange**: Globalisation makes it easier for people from different culturesto meet and talk about their ideas and perspectives. This can make the tapestry of cultures richer and open the door to creative collaborations and cultural contributions from around the world.

**Education and Skill Development**: The Indian workforce's skills improve when they are exposed to global teaching standards and opportunities. In turn, this makes the workforce more competitive and able to adapt so that they can work in the global knowledge economy.

**Entrepreneurship and Innovation**: Globalisation makes it easier for Indian business owners to sell their goods in other countries. Global trade and communication have made it easier for new ideas to come up and for start-ups to grow. This has encouraged a culture of entrepreneurship.

**Environmental Cooperation**: Globalisation makes it possible for people from different countriesto work together on environmental problems. India can be a part of global efforts to promote sustainable development, use renewable energy, and slow down climate change.

**Cultural Diplomacy**: India can use its rich cultural history to help other countries with their cultural diplomacy. Using art, music, and literature as "soft power" can help a country's influencearound the world.

**International Cooperation:** Globalisation makes it easier for countries to work together on economic and diplomatic issues. To deal with problems on a global scale, India can form partnerships and alliances that promote peace, safety, and long-term growth.

India has to deal with the problems and take advantage of the chances that come with globalisation in order to achieve inclusive and long-lasting growth. Policymakers need to find a way to balance the benefits of globalisation with the problems that may come up in areas like the economy, the environment, and social issues.

#### Policy Recommendations and Future Directions of Globalization In India

Policy recommendations and future directions for globalisation in India should aim to maximise the benefits of global integration while addressing challenges in a sustainable and inclusive manner. Here

are several key recommendations:

**Inclusive Economic Policies**: Put an emphasis on inclusive economic policies that even out the differences between cities and rural areas. Make sure that everyone gets an equal share of the benefits of globalisation by focusing on creating jobs and improving skills in both the formal and informal sectors.

**Social Safety Need and Skill Development**: To protect vulnerable groups from the bad effects of globalisation, make social safety needs stronger. Spend money on skill-building programmes thatcover a wide range of topics to help people get jobs, especially in areas that are affected by economic changes.

**Sustainability for the environment**: Make economic policies include practices for sustainable development. Strict environmental laws should be enforced to lessen the damage that globalisation to the environment. Green technologies and practices should be used more in all fields.

**Promoting and Preserving Cultural Heritage**: Make and use rules that help protect and share India's rich cultural history. Help local efforts to protect languages, traditions, and customs at the community level. Support the creative industries so they can add to culture without losing their authenticity.

**Digital Inclusion and Connectivity**: Invest in projects and infrastructure that give people in ruralareas access to technology and the internet to close the digital divide. Encourage programmes thatteach people how to use technology so that everyone can benefit from the information age.

**Sustainability in Agriculture and Rural Development**: Use sustainable farming methods to protect rural jobs and address food security issues. Help rural development projects that focus on health care, education, and infrastructure to make life better in rural areas as a whole.

**Diversification of Trade Partnerships**: To become less dependent on certain markets, diversify your trade partnerships. Strive to build and strengthen economic ties with a wide range of countriesto lower the risks of economic downturns in any area.

**Investment in Research and Development**: To encourage innovation across all fields, put more money into research and development. This will make India more competitive in the global knowledge economy and help make important technological advances for long-term growth.

Adapting to and reducing the effects of climate change: Make and use comprehensive climate change policies that align with global sustainability goals. Encourage the use of renewable energy,put money into building infrastructure that can handle damage, and get involved in global efforts of fight climate change.

**Better global diplomacy**: Make diplomatic efforts to take part in international forums stronger. Push for policies that protect India's needs, help run the world, and encourage countries to work together on things like trade, climate change, and public health.

**Participation of the Community in Decision-Making**: Encourage the community to take part in the processes of making decisions. Make sure that local communities have a say in how policies are made so that they can meet their specific needs and problems. This will help to build a sense of ownership

and inclusion.

**Investing in Healthcare and Education**: To build a healthy and skilled workforce, put healthcareand education at the top of your list of priorities for investments. We need a strong healthcare and education system for human capital development and long-term economic growth.

**Flexible Labour Market Policies:** Make your labour market policies flexible so that you can protect workers' rights while also adapting to the changing needs of businesses in a globalised world. Set up social safety nets to help workers through times of economic change.

**Mechanisms for monitoring and evaluating:** Set up strong monitoring and evaluation systems to regularly check how globalisation policies are working. This includes keeping an eye on socio- economic indicators, the health of the environment, and how well programmes for inclusive development are working.

India can deal with the problems that come with globalisation and take advantage of the chances for sustainable and inclusive growth by following these policy suggestions. India will be better able to handle changes in the world if it takes a broad and balanced approach. This will also set the country up for long-term success on the world stage.

# Conclusion

In conclusion, this research paper has looked into India's many aspects of globalisation and shownhow it has greatly affected the country's politics, economy, society, and environment. The analysishas shown a range of opportunities and challenges, giving us a deeper understanding of the complex dynamics at play. On the plus side, globalisation has led to economic growth, technological progress, and cultural exchange, making India a major player on the world stage. The country has benefited from international partnerships, attracted foreign investments, and seen new industries grow. Globalisation has made it easier for people to connect and share ideas. This has created a cultural landscape that is constantly changing. There have been some bad things along the way to globalisation. Problems like economic inequality, environmental damage, and cultural homogenisation have come up and need careful thought. There is a chance that economic progresswill leave some communities behind. This shows how important it is to have policies that includeeveryone. To make sure that growth does not hurt the planet, environmental sustainability must be top priority. It is essential to keep cultural diversity and identity alive when global influences happen. As India deals with the challenges of globalisation, it is clear that we need to take a balanced and flexible approach. Policymakers need to learn from the research's examples of successes and failures and make policies that take advantage of the good while reducing the bad. India's future in a globalised world will depend on its dedication to sustainable practices, cultural diversity, and development that benefits everyone. India is at a crossroads in the big story of globalisation. It has the power to use its strengths to havean impact on the world. There are many ways that this global event has affected Indian society. The choices that are made today will have an effect on the country for many years to come. Indianeeds to find a way to balance its global reach with its local impact. It is important to do this in a way that supports fairness, sustainability, and cultural vitality. By doing these things, India can become not only a world economic powerhouse but also a world leader in development that benefits everyone.

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